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Consolidated Financial Results for the Fiscal Year Ended March 31, 2022 [Japanese GAAP]



May 13, 2022

Company name: WIN-Partners Co., Ltd. Stock exchange listing: Tokyo Stock Exchange

Code number: 3183

URL: http://www.win-partners.co.jp/

Representative: Hideumi Akizawa, Chief Executive Officer

Contact: Keiji Matsumoto, Director

Phone: +81-3-3548-0790

Scheduled date of general shareholders' meeting: June 28, 2022 Scheduled date of commencing dividend payments: June 29, 2022

Scheduled date of filing securities report: June 28, 2022

Availability of supplementary explanatory materials on annual financial results: Not available

Schedule of annual financial results briefing session: Scheduled (for institutional investors and analysts)

(Amounts of less than one million yen are rounded down.)

1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2022 (April 1, 2021 - March 31, 2022)

(1) Consolidated Operating Results (% indicates changes from the previous corresponding period.)

(-) F ·						F		5 F <i>-</i>
	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Million yen	%	Million yen	%	Million yen	%	Million yen	%
March 31, 2022	66,391	6.9	2,762	22.5	2,765	22.0	1,831	18.9
March 31, 2021	62,123	(3.7)	2,255	(14.9)	2,265	(14.7)	1,540	(17.7)

(Note) Comprehensive income: Fiscal year ended March 31, 2022: ¥1,857 million [17.6%] Fiscal year ended March 31, 2021: ¥1,580 million [(15.8)%]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2022	63.88	_	8.5	6.8	4.2
March 31, 2021	53.66	_	7.4	5.7	3.6

(Reference) Equity in earnings of affiliated companies: Fiscal year ended March 31, 2022: ¥− million Fiscal year ended March 31, 2021: ¥− million

(2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of March 31, 2022	41,564	21,721	52.3	764.32
As of March 31, 2021	40,187	21,138	52.6	736.32

(Reference) Equity: As of March 31, 2022: \(\xi\)21,721 million As of March 31, 2021: \(\xi\)21,138 million

(3) Consolidated Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at year-end
Fiscal year ended	Million yen	Million yen	Million yen	Million yen
March 31, 2022	2,622	(2,894)	(1,276)	10,572
March 31, 2021	1,850	(1,276)	(947)	12,122

2. Dividends

	Annual dividends				Total		Ratio of	
	1st quarter- end	2nd quarter- end	3rd quarter- end	Year- end	Total	dividends (annual)	Payout ratio (consolidated)	dividends to net assets (consolidated)
	Yen	Yen	Yen	Yen	Yen	Million yen	%	%
Fiscal year ended March 31, 2021	_	0.00	_	34.00	34.00	976	63.4	4.7
Fiscal year ended March 31, 2022	_	0.00	_	35.00	35.00	994	54.8	4.7
Fiscal year ending March 31, 2023 (Forecast)	=	0.00	=	36.00	36.00		53.0	

3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2023 (April 1, 2022 - March 31, 2023)

(% indicates changes from the previous corresponding period.)

	Net sale	es	Operating	profit	Ordinary 1	profit	Profit attrib to owner paren	s of	Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
First half	33,400	7.2	1,210	2.9	1,210	2.6	830	3.8	29.20
Full year	68,800	3.6	2,820	2.1	2,820	2.0	1,930	5.4	67.91

* Notes:

- (1) Changes in significant subsidiaries during the period under review: None (Changes in specified subsidiaries resulting in changes in scope of consolidation)
- (2) Changes in accounting policies, changes in accounting estimates and retrospective restatement
 - 1) Changes in accounting policies due to the revision of accounting standards: Yes
 - 2) Changes in accounting policies other than 1) above: None
 - 3) Changes in accounting estimates: None
 - 4) Retrospective restatement: None
- (3) Total number of issued shares (common shares)
 - 1) Total number of issued shares at the end of the period (including treasury shares):

March 31, 2022: 30,503,310 shares March 31, 2021: 30,503,310 shares

2) Total number of treasury shares at the end of the period:

March 31, 2022: 2,083,573 shares March 31, 2021: 1,795,073 shares

3) Average number of shares during the period:

Fiscal year ended March 31, 2022: 28,675,572 shares Fiscal year ended March 31, 2021: 28,708,237 shares

(Reference) Summary of Non-consolidated Financial Results

Net sales

<u>%</u>

(7.0)

(16.4)

1. Non-consolidated Financial Results for the Fiscal Year Ended March 31, 2022 (April 1, 2021 - March 31, 2022)

(1) Non-consolidated Operating Results

Year ended

March 31, 2022

March 31, 2021

(% indicates changes from the previous corresponding period.)							
Operating	profit	Ordinary _I	profit	Profit			
Million yen	%	Million yen	%	Million yen	%		
1,531	(14.5)	1,530	(14.7)	1,436	(16.9)		
1,790	(22.5)	1,793	(22.4)	1,729	(23.9)		

	Basic earnings per share	Diluted earnings per share
Year ended	Yen	Yen
March 31, 2022	50.10	_
March 31, 2021	60.24	_

Million yen

2,485

2,672

(2) Non-consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of March 31, 2022	19,376	19,096	98.6	671.95
As of March 31, 2021	19,176	18,934	98.7	659.54

(Reference) Equity: As of March 31, 2022: ¥19,096 million As of March 31, 2021: ¥18,934 million

The financial results forecasts and other forward-looking statements contained in this document are based on information currently available and assumptions as of the announcement date of this document concerning uncertain factors that may affect the future performance, and the Company does not promise the achievement of these forecasts. Actual results may differ significantly from these forecasts due to various factors.

^{*} These financial results are outside the scope of audit by certified public accountants or an audit firm.

^{*} Explanation of the proper use of financial results forecasts and other notes (Note on forward-looking statements)

1. Consolidated Financial Statements and Principal Notes (1) Consolidated Balance Sheets

	As of March 31, 2021	As of March 31, 2022
Assets		
Current assets		
Cash and deposits	17,122,053	15,572,870
Notes and accounts receivable - trade	14,532,825	14,542,286
Electronically recorded monetary claims - operating	1,434,126	1,819,004
Merchandise	2,334,618	2,066,037
Accounts receivable - other	209,870	283,135
Other	361,151	462,494
Allowance for doubtful accounts	(277)	_
Total current assets	35,994,369	34,745,828
Non-current assets		
Property, plant and equipment		
Buildings and structures	1,490,196	1,494,421
Land	2,180,968	3,999,503
Construction in progress	7,310	842,651
Other	1,058,982	1,024,569
Accumulated depreciation	(1,555,488)	(1,612,370)
Total property, plant and equipment	3,181,968	5,748,776
Intangible assets		
Software	44,748	49,240
Other	83,992	107,338
Total intangible assets	128,740	156,579
Investments and other assets		
Investment securities	92,043	87,619
Deferred tax assets	522,819	589,671
Other	267,914	236,522
Total investments and other assets	882,778	913,813
Total non-current assets	4,193,487	6,819,169
Total assets	40,187,857	41,564,997

	As of March 31, 2021	As of March 31, 2022
Liabilities		
Current liabilities		
Notes and accounts payable - trade	14,957,753	14,881,444
Electronically recorded obligations - operating	1,798,312	2,094,209
Accounts payable - other	289,955	342,034
Income taxes payable	277,887	595,688
Contract liabilities	_	66,061
Provision for bonuses	351,576	392,514
Other	285,160	326,608
Total current liabilities	17,960,643	18,698,560
Non-current liabilities		
Retirement benefit liability	1,086,875	1,142,531
Other	2,000	2,000
Total non-current liabilities	1,088,875	1,144,531
Total liabilities	19,049,519	19,843,091
Net assets		
Shareholders' equity		
Share capital	550,000	550,000
Capital surplus	2,272,369	2,272,369
Retained earnings	18,832,438	19,688,252
Treasury shares	(538,066)	(836,142)
Total shareholders' equity	21,116,741	21,674,479
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	43,879	40,538
Remeasurements of defined benefit plans	(22,282)	6,887
Total accumulated other comprehensive income	21,596	47,426
Total net assets	21,138,338	21,721,905
Total liabilities and net assets	40,187,857	41,564,997

(2) Consolidated Statements of Income and Comprehensive Income Consolidated Statement of Income

Net sales 62,123,939 66,391,940 Cost of sales 54,380,170 57,871,801 Gross profit 7,743,768 8,520,139 Selling, general and administrative expenses 5,488,481 5,757,706 Operating profit 2,255,287 2,762,432 Non-operating income 910 133 Interest income 910 133 Dividend income 1,338 1,221 Rental income from real estate 2,009 2,067 Other 7,894 3,870 Total non-operating income 12,153 7,292 Non-operating expenses 1,677 4,638 Other 1,677 4,638 Total non-operating expenses 1,677 4,638 Ordinary profit 2,265,762 2,765,086 Extraordinary income - 357 Total extraordinary income - 357 Extraordinary losses - 357 Extraordinary losses 19,800 110,597 Total extraordinary losses 19,800		For the fiscal year ended March 31, 2021	For the fiscal year ended March 31, 2022
Gross profit 7,743,768 8,520,139 Selling, general and administrative expenses 5,488,481 5,757,706 Operating profit 2,255,287 2,762,432 Non-operating income 910 133 Interest income 910 133 Dividend income 1,338 1,221 Rental income from real estate 2,009 2,067 Other 7,894 3,870 Total non-operating income 12,153 7,292 Non-operating expenses 1,677 4,638 Other 1,677 4,638 Total non-operating expenses 1,677 4,638 Ordinary profit 2,265,762 2,765,086 Extraordinary income - 357 Total extraordinary income - 357 Extraordinary losses - 357 Extraordinary losses 19,800 110,597 Total extraordinary losses 19,800 110,597 Total extraordinary losses 19,800 110,597 Profit before income taxes	Net sales	62,123,939	66,391,940
Selling, general and administrative expenses 5,488,481 5,757,706 Operating profit 2,255,287 2,762,432 Non-operating income 910 133 Dividend income 1,338 1,221 Rental income from real estate 2,009 2,067 Other 7,894 3,870 Total non-operating income 12,153 7,292 Non-operating expenses 1,677 4,638 Other 1,677 4,638 Total non-operating expenses 1,677 4,638 Ordinary profit 2,265,762 2,765,086 Extraordinary income - 357 Total extraordinary income - 357 Extraordinary losses - 357 Extraordinary losses 19,800 110,597 Total extraordinary losses 19,800 110,597 Profit before income taxes 2,245,962 2,654,845 Income taxes - current 718,705 901,661 Income taxes - deferred (13,339) (78,709) Total inco	Cost of sales	54,380,170	57,871,801
Operating profit 2,255,287 2,762,432 Non-operating income Interest income 910 133 Dividend income 1,338 1,221 Rental income from real estate 2,009 2,067 Other 7,894 3,870 Total non-operating income 12,153 7,292 Non-operating expenses 1,677 4,638 Other 1,677 4,638 Total non-operating expenses 1,677 4,638 Ordinary profit 2,265,762 2,765,086 Extraordinary income - 357 Total extraordinary income - 357 Extraordinary losses 19,800 110,597 Loss on retirement of non-current assets 19,800 110,597 Total extraordinary losses 19,800 110,597 Profit before income taxes 2,245,962 2,654,845 Income taxes - current 718,705 901,661 Income taxes - deferred (13,339) (78,709) Total income taxes 705,365 822,951	Gross profit	7,743,768	8,520,139
Non-operating income 910 133 Dividend income 1,338 1,221 Rental income from real estate 2,009 2,067 Other 7,894 3,870 Total non-operating income 12,153 7,292 Non-operating expenses	Selling, general and administrative expenses	5,488,481	5,757,706
Interest income 910 133 Dividend income 1,338 1,221 Rental income from real estate 2,009 2,067 Other 7,894 3,870 Total non-operating income 12,153 7,292 Non-operating expenses 1,677 4,638 Other 1,677 4,638 Total non-operating expenses 1,677 4,638 Ordinary profit 2,265,762 2,765,086 Extraordinary income - 357 Total extraordinary income - 357 Extraordinary losses - 357 Extraordinary losses 19,800 110,597 Total extraordinary losses 19,800 110,597 Profit before income taxes 2,245,962 2,654,845 Income taxes - current 718,705 901,661 Income taxes - deferred (13,339) (78,709) Total income taxes 705,365 822,951 Profit 1,540,597 1,831,893	Operating profit	2,255,287	2,762,432
Dividend income 1,338 1,221 Rental income from real estate 2,009 2,067 Other 7,894 3,870 Total non-operating income 12,153 7,292 Non-operating expenses	Non-operating income		
Rental income from real estate 2,009 2,067 Other 7,894 3,870 Total non-operating income 12,153 7,292 Non-operating expenses	Interest income	910	133
Other 7,894 3,870 Total non-operating income 12,153 7,292 Non-operating expenses	Dividend income	1,338	1,221
Total non-operating income 12,153 7,292 Non-operating expenses 36,38 4,638 Other 1,677 4,638 Total non-operating expenses 1,677 4,638 Ordinary profit 2,265,762 2,765,086 Extraordinary income - 357 Total extraordinary income - 357 Extraordinary losses 19,800 110,597 Total extraordinary losses 19,800 110,597 Profit before income taxes 2,245,962 2,654,845 Income taxes - current 718,705 901,661 Income taxes - deferred (13,339) (78,709) Total income taxes 705,365 822,951 Profit 1,540,597 1,831,893	Rental income from real estate	2,009	2,067
Non-operating expenses 4,638 Other 1,677 4,638 Total non-operating expenses 1,677 4,638 Ordinary profit 2,265,762 2,765,086 Extraordinary income - 357 Total extraordinary income - 357 Extraordinary losses - 357 Extraordinary losses 19,800 110,597 Total extraordinary losses 19,800 110,597 Profit before income taxes 2,245,962 2,654,845 Income taxes - current 718,705 901,661 Income taxes - deferred (13,339) (78,709) Total income taxes 705,365 822,951 Profit 1,540,597 1,831,893	Other	7,894	3,870
Other 1,677 4,638 Total non-operating expenses 1,677 4,638 Ordinary profit 2,265,762 2,765,086 Extraordinary income Gain on sale of non-current assets - 357 Total extraordinary income - 357 Extraordinary losses Loss on retirement of non-current assets 19,800 110,597 Total extraordinary losses 19,800 110,597 Profit before income taxes 2,245,962 2,654,845 Income taxes - current 718,705 901,661 Income taxes - deferred (13,339) (78,709) Total income taxes 705,365 822,951 Profit 1,540,597 1,831,893	Total non-operating income	12,153	7,292
Total non-operating expenses 1,677 4,638 Ordinary profit 2,265,762 2,765,086 Extraordinary income Gain on sale of non-current assets - 357 Total extraordinary income - 357 Extraordinary losses - 357 Loss on retirement of non-current assets 19,800 110,597 Total extraordinary losses 19,800 110,597 Profit before income taxes 2,245,962 2,654,845 Income taxes - current 718,705 901,661 Income taxes - deferred (13,339) (78,709) Total income taxes 705,365 822,951 Profit 1,540,597 1,831,893	Non-operating expenses		
Ordinary profit 2,265,762 2,765,086 Extraordinary income - 357 Gain on sale of non-current assets - 357 Total extraordinary income - 357 Extraordinary losses - 357 Total extraordinary losses 19,800 110,597 Total extraordinary losses 19,800 110,597 Profit before income taxes 2,245,962 2,654,845 Income taxes - current 718,705 901,661 Income taxes - deferred (13,339) (78,709) Total income taxes 705,365 822,951 Profit 1,540,597 1,831,893	Other	1,677	4,638
Extraordinary income 357 Gain on sale of non-current assets - 357 Total extraordinary income - 357 Extraordinary losses - 357 Loss on retirement of non-current assets 19,800 110,597 Total extraordinary losses 19,800 110,597 Profit before income taxes 2,245,962 2,654,845 Income taxes - current 718,705 901,661 Income taxes - deferred (13,339) (78,709) Total income taxes 705,365 822,951 Profit 1,540,597 1,831,893	Total non-operating expenses	1,677	4,638
Gain on sale of non-current assets – 357 Total extraordinary income – 357 Extraordinary losses – 357 Loss on retirement of non-current assets 19,800 110,597 Total extraordinary losses 19,800 110,597 Profit before income taxes 2,245,962 2,654,845 Income taxes - current 718,705 901,661 Income taxes - deferred (13,339) (78,709) Total income taxes 705,365 822,951 Profit 1,540,597 1,831,893	Ordinary profit	2,265,762	2,765,086
Total extraordinary income – 357 Extraordinary losses 19,800 110,597 Total extraordinary losses 19,800 110,597 Profit before income taxes 2,245,962 2,654,845 Income taxes - current 718,705 901,661 Income taxes - deferred (13,339) (78,709) Total income taxes 705,365 822,951 Profit 1,540,597 1,831,893	Extraordinary income		
Extraordinary losses Loss on retirement of non-current assets 19,800 110,597 Total extraordinary losses 19,800 110,597 Profit before income taxes 2,245,962 2,654,845 Income taxes - current 718,705 901,661 Income taxes - deferred (13,339) (78,709) Total income taxes 705,365 822,951 Profit 1,540,597 1,831,893	Gain on sale of non-current assets	_	357
Loss on retirement of non-current assets 19,800 110,597 Total extraordinary losses 19,800 110,597 Profit before income taxes 2,245,962 2,654,845 Income taxes - current 718,705 901,661 Income taxes - deferred (13,339) (78,709) Total income taxes 705,365 822,951 Profit 1,540,597 1,831,893	Total extraordinary income	_	357
Total extraordinary losses 19,800 110,597 Profit before income taxes 2,245,962 2,654,845 Income taxes - current 718,705 901,661 Income taxes - deferred (13,339) (78,709) Total income taxes 705,365 822,951 Profit 1,540,597 1,831,893	Extraordinary losses		
Profit before income taxes 2,245,962 2,654,845 Income taxes - current 718,705 901,661 Income taxes - deferred (13,339) (78,709) Total income taxes 705,365 822,951 Profit 1,540,597 1,831,893	Loss on retirement of non-current assets	19,800	110,597
Income taxes - current 718,705 901,661 Income taxes - deferred (13,339) (78,709) Total income taxes 705,365 822,951 Profit 1,540,597 1,831,893	Total extraordinary losses	19,800	110,597
Income taxes - deferred (13,339) (78,709) Total income taxes 705,365 822,951 Profit 1,540,597 1,831,893	Profit before income taxes	2,245,962	2,654,845
Total income taxes 705,365 822,951 Profit 1,540,597 1,831,893	Income taxes - current	718,705	901,661
Profit 1,540,597 1,831,893	Income taxes - deferred	(13,339)	(78,709)
	Total income taxes	705,365	822,951
Profit attributable to owners of parent 1,540,597 1,831,893	Profit	1,540,597	1,831,893
	Profit attributable to owners of parent	1,540,597	1,831,893

Consolidated Statement of Comprehensive Income

	For the fiscal year ended March 31, 2021	For the fiscal year ended March 31, 2022
Profit	1,540,597	1,831,893
Other comprehensive income		
Valuation difference on available-for-sale securities	24,433	(3,340)
Remeasurements of defined benefit plans, net of tax	15,123	29,170
Total other comprehensive income	39,557	25,829
Comprehensive income	1,580,154	1,857,723
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,580,154	1,857,723

(3) Consolidated Statements of Changes in Equity Fiscal year ended March 31, 2021 (from April 1, 2020 to March 31, 2021)

(Thousand yen)

	Shareholders' equity					
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	
Balance at beginning of period	550,000	2,272,369	18,239,213	(538,066)	20,523,515	
Changes during period						
Dividends of surplus			(947,371)		(947,371)	
Profit attributable to owners of parent			1,540,597		1,540,597	
Purchase of treasury shares					_	
Net changes in items other than shareholders' equity						
Total changes during period	_	_	593,225	_	593,225	
Balance at end of period	550,000	2,272,369	18,832,438	(538,066)	21,116,741	

	Accumulat			
	Valuation difference on available-for-sale securities	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Total net assets
Balance at beginning of period	19,445	(37,406)	(17,960)	20,505,555
Changes during period				
Dividends of surplus				(947,371)
Profit attributable to owners of parent				1,540,597
Purchase of treasury shares				_
Net changes in items other than shareholders' equity	24,433	15,123	39,557	39,557
Total changes during period	24,433	15,123	39,557	632,782
Balance at end of period	43,879	(22,282)	21,596	21,138,338

Fiscal year ended March 31, 2022 (from April 1, 2021 to March 31, 2022)

	Shareholders' equity					
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	
Balance at beginning of period	550,000	2,272,369	18,832,438	(538,066)	21,116,741	
Changes during period						
Dividends of surplus			(976,080)		(976,080)	
Profit attributable to owners of parent			1,831,893		1,831,893	
Purchase of treasury shares				(298,075)	(298,075)	
Net changes in items other than shareholders' equity						
Total changes during period	Ι	-	855,813	(298,075)	557,738	
Balance at end of period	550,000	2,272,369	19,688,252	(836,142)	21,674,479	

	Accumulat	Accumulated other comprehensive income				
	Valuation difference on available-for-sale securities	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Total net assets		
Balance at beginning of period	43,879	(22,282)	21,596	21,138,338		
Changes during period						
Dividends of surplus				(976,080)		
Profit attributable to owners of parent				1,831,893		
Purchase of treasury shares				(298,075)		
Net changes in items other than shareholders' equity	(3,340)	29,170	25,829	25,829		
Total changes during period	(3,340)	29,170	25,829	583,567		
Balance at end of period	40,538	6,887	47,426	21,721,905		

(4) Consolidated Statement of Cash Flows

	For the fiscal year ended March 31, 2021	For the fiscal year ended March 31, 2022
Cash flows from operating activities		
Profit before income taxes	2,245,962	2,654,845
Depreciation	194,069	160,524
Interest and dividend income	(2,249)	(1,354)
Decrease (increase) in trade receivables	(1,300,907)	(394,338)
Decrease (increase) in inventories	291,456	269,497
Increase (decrease) in trade payables	856,287	219,587
Other, net	326,767	304,455
Subtotal	2,611,386	3,213,216
Interest and dividends received	2,604	1,354
Income taxes paid	(763,474)	(592,513)
Net cash provided by (used in) operating activities	1,850,516	2,622,058
Cash flows from investing activities		
Payments into time deposits	(5,000,000)	(5,000,000)
Proceeds from withdrawal of time deposits	5,000,000	5,000,000
Purchase of property, plant and equipment	(1,176,605)	(2,758,956)
Other, net	(100,123)	(135,972)
Net cash provided by (used in) investing activities	(1,276,728)	(2,894,928)
Cash flows from financing activities		
Purchase of treasury shares	_	(298,075)
Dividends paid	(947,371)	(976,080)
Other, net	_	(2,156)
Net cash provided by (used in) financing activities	(947,371)	(1,276,312)
Effect of exchange rate change on cash and cash equivalents	_	_
Net increase (decrease) in cash and cash equivalents	(373,584)	(1,549,182)
Cash and cash equivalents at beginning of period	12,495,637	12,122,053
Cash and cash equivalents at end of period	12,122,053	10,572,870

2. Non-consolidated Financial Statements and Principal Notes (1) Non-consolidated Balance Sheets

	As of March 31, 2021	As of March 31, 2022
Assets		
Current assets		
Cash and deposits	8,367,080	7,519,383
Prepaid expenses	5,145	8,727
Short-term loans receivable from subsidiaries and associates	-	1,000,000
Income taxes refund receivable	311,922	309,512
Other	11,009	15,399
Total current assets	8,695,158	8,853,023
Non-current assets		
Property, plant and equipment		
Buildings	27,879	27,879
Tools, furniture and fixtures	58,045	64,123
Accumulated depreciation	(48,614)	(57,977)
Total property, plant and equipment	37,310	34,025
Intangible assets		
Software	39,925	43,274
Other	82,480	106,004
Total intangible assets	122,405	149,278
Investments and other assets		
Shares of subsidiaries and associates	10,205,422	10,205,422
Long-term prepaid expenses	176	40
Leasehold and guarantee deposits	65,251	65,209
Deferred tax assets	51,088	69,957
Total investments and other assets	10,321,938	10,340,630
Total non-current assets	10,481,654	10,523,934
Total assets	19,176,812	19,376,957

	As of March 31, 2021	As of March 31, 2022
Liabilities		
Current liabilities		
Accounts payable - other	59,802	97,214
Accrued expenses	8,272	10,996
Income taxes payable	24,158	14,604
Accrued consumption taxes	17,172	2,851
Provision for bonuses	34,627	45,517
Other	8,607	11,927
Total current liabilities	152,640	183,112
Non-current liabilities		
Provision for retirement benefits	90,072	97,227
Total non-current liabilities	90,072	97,227
Total liabilities	242,713	280,340
Net assets		
Shareholders' equity		
Share capital	550,000	550,000
Capital surplus		
Legal capital surplus	150,000	150,000
Other capital surplus	9,505,422	9,505,422
Total capital surplus	9,655,422	9,655,422
Retained earnings		
Other retained earnings		
Retained earnings brought forward	9,266,744	9,727,337
Total retained earnings	9,266,744	9,727,337
Treasury shares	(538,066)	(836,142)
Total shareholders' equity	18,934,099	19,096,617
Total net assets	18,934,099	19,096,617
Total liabilities and net assets	19,176,812	19,376,957

(2) Non-consolidated Statement of Income

	For the fiscal year ended March 31, 2021	For the fiscal year ended March 31, 2022	
Operating revenue			
Management fee income	1,008,642	977,531	
Dividends from subsidiaries and associates	1,663,956	1,507,761	
Total operating revenue	2,672,598	2,485,292	
Operating expenses			
General and administrative expenses	881,775	953,788	
Total operating expenses	881,775	953,788	
Operating profit	1,790,822	1,531,503	
Non-operating income			
Interest income	883	491	
Other	1,428	621	
Total non-operating income	2,312	1,112	
Non-operating expenses			
Other	65	2,537	
Total non-operating expenses	65	2,537	
Ordinary profit	1,793,070	1,530,078	
Extraordinary losses			
Loss on retirement of non-current assets	19,800	110,597	
Total extraordinary losses	19,800	110,597	
Profit before income taxes	1,773,270	1,419,480	
Income taxes - current	47,923	1,677	
Income taxes - deferred	(3,971)	(18,869)	
Total income taxes	43,951	(17,191)	
Profit	1,729,318	1,436,672	

(3) Non-consolidated Statements of Changes in Equity Fiscal year ended March 31, 2021 (from April 1, 2020 to March 31, 2021)

(Thousand yen)

	Shareholders' equity						
		Capital surplus					
	Share capital	Legal capital surplus	Other capital surplus	Total capital surplus			
Balance at beginning of period	550,000	150,000	9,505,422	9,655,422			
Changes during period							
Dividends of surplus							
Profit							
Purchase of treasury shares							
Total changes during period	-			I			
Balance at end of period	550,000	150,000	9,505,422	9,655,422			

	Shareholders' equity				
	Retained	earnings			
	Other retained		Теорогиет	Total	Total net assets
	earnings	Lotal retained	Treasury shares	shareholders'	Total liet assets
	Retained earnings	earnings		equity	
	brought forward				
Balance at beginning of period	8,484,797	8,484,797	(538,066)	18,152,152	18,152,152
Changes during period					
Dividends of surplus	(947,371)	(947,371)		(947,371)	(947,371)
Profit	1,729,318	1,729,318		1,729,318	1,729,318
Purchase of treasury shares				_	-
Total changes during period	781,946	781,946		781,946	781,946
Balance at end of period	9,266,744	9,266,744	(538,066)	18,934,099	18,934,099

Fiscal year ended March 31, 2022 (from April 1, 2021 to March 31, 2022)

	Shareholders' equity						
		Capital surplus					
	Share capital	Legal capital surplus	Other capital surplus	Total capital surplus			
Balance at beginning of period	550,000	150,000	9,505,422	9,655,422			
Changes during period							
Dividends of surplus							
Profit							
Purchase of treasury shares							
Total changes during period	_	_	-	_			
Balance at end of period	550,000	150,000	9,505,422	9,655,422			

	Shareholders' equity				
	Retained earnings				
	Other retained		Total retained earnings Treasury shares	Total shareholders' equity	Total net assets
	earnings	Total retained			
	Retained earnings	earnings			
	brought forward				
Balance at beginning of period	9,266,744	9,266,744	(538,066)	18,934,099	18,934,099
Changes during period					
Dividends of surplus	(976,080)	(976,080)		(976,080)	(976,080)
Profit	1,436,672	1,436,672		1,436,672	1,436,672
Purchase of treasury shares			(298,075)	(298,075)	(298,075)
Total changes during period	460,592	460,592	(298,075)	162,517	162,517
Balance at end of period	9,727,337	9,727,337	(836,142)	19,096,617	19,096,617