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Consolidated Financial Results for the Fiscal Year Ended March 31, 2024 [Japanese GAAP]



May 14, 2024

Company name: WIN-Partners Co., Ltd. Stock exchange listing: Tokyo Stock Exchange

Code number: 3183

URL: https://www.win-partners.co.jp

Representative: Hideumi Akizawa, Chief Executive Officer

Contact: Keiji Matsumoto, Director

Phone: +81-3-3548-0790

Scheduled date of general shareholders' meeting: June 27, 2024 Scheduled date of commencing dividend payments: June 28, 2024

Scheduled date of filing securities report: June 27, 2024

Availability of supplementary explanatory materials on annual financial results: Not available

Schedule of annual financial results briefing session: Scheduled (for institutional investors and analysts)

(Amounts of less than one million yen are rounded down.)

1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2024 (April 1, 2023 - March 31, 2024)

(1) Consolidated Operating Results (% indicates changes from the previous corresponding period.)

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	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Million yen	%	Million yen	%	Million yen	%	Million yen	%
March 31, 2024	77,064	8.8	2,626	6.4	2,649	7.1	1,835	(10.3)
March 31, 2023	70,854	6.7	2,470	(10.6)	2,472	(10.6)	2,047	11.8

(Note) Comprehensive income: Fiscal year ended March 31, 2024: ¥1,873 million [(8.8)%] Fiscal year ended March 31, 2023: ¥2,055 million [10.6%]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2024	64.40	_	8.0	5.8	3.4
March 31, 2023	72.04	_	9.2	5.8	3.5

(Reference) Equity in earnings of affiliated companies: Fiscal year ended March 31, 2024: ¥− million Fiscal year ended March 31, 2023: ¥− million

(2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of March 31, 2024	47,729	23,385	49.0	818.75
As of March 31, 2023	43,883	22,782	51.9	801.64

(Reference) Equity: As of March 31, 2024: \(\xi\)23,385 million As of March 31, 2023: \(\xi\)22,782 million

(3) Consolidated Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at year-end
Fiscal year ended	Million yen	Million yen	Million yen	Million yen
March 31, 2024	3,043	(219)	(1,445)	13,150
March 31, 2023	445	1,916	(1,162)	11,771

2. Dividends

	Annual dividends				Total		Ratio of	
	1st quarter- end	2nd quarter- end	3rd quarter- end	Year- end	Total	dividends (annual)	Payout ratio (consolidated)	dividends to net assets (consolidated)
	Yen	Yen	Yen	Yen	Yen	Million yen	%	%
Fiscal year ended March 31, 2023	_	0.00	_	50.00	50.00	1,420	69.4	6.4
Fiscal year ended March 31, 2024	_	0.00	_	50.00	50.00	1,428	77.6	6.2
Fiscal year ending March 31, 2025 (Forecast)	_	0.00	_	51.00	51.00		78.3	

3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2025 (April 1, 2024 - March 31, 2025)

(% indicates changes from the previous corresponding period.)

	Net sale	es	Operating	profit	Ordinary _l	profit	Profit attrib to owner paren	s of	Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
First half	37,300	6.0	1,070	10.6	1,070	10.1	725	3.1	25.38
Full year	78,000	1.2	2,750	4.7	2,750	3.8	1,860	1.3	65.12

* Notes:

(1) Changes in significant subsidiaries during the period under review: None

(Changes in specified subsidiaries resulting in changes in scope of consolidation)

(Note) The Company acquired all shares of TRYTECH Co., Ltd. in the first quarter of the fiscal year under review and included it in the scope of consolidation, although this does not constitute a change in specified subsidiaries.

- (2) Changes in accounting policies, changes in accounting estimates and retrospective restatement
 - 1) Changes in accounting policies due to the revision of accounting standards: None
 - 2) Changes in accounting policies other than 1) above: None
 - 3) Changes in accounting estimates: None
 - 4) Retrospective restatement: None
- (3) Total number of issued shares (common shares)
 - 1) Total number of issued shares at the end of the period (including treasury shares):

March 31, 2024: 30,503,310 shares March 31, 2023: 30,503,310 shares

2) Total number of treasury shares at the end of the period:

March 31, 2024: 1,941,074 shares March 31, 2023: 2,083,573 shares

3) Average number of shares during the period:

Fiscal year ended March 31, 2024: 28,503,955 shares Fiscal year ended March 31, 2023: 28,419,737 shares

(Reference) Summary of Non-consolidated Financial Results

Net sales

%

9.2

17.7

1. Non-consolidated Financial Results for the Fiscal Year Ended March 31, 2024 (April 1, 2023 - March 31, 2024)

25.0

1,914

(1) Non-consolidated Operating Results

Year ended

March 31, 2024

March 31, 2023

(% indicates changes from the previous corresponding period.)							
Operating profit		Ordinary j	profit	Profit			
Million yen	%	Million yen	%	Million yen	%		
2.029	6.0	2.032	5.9	1.998	5.1		

25.4

1,901

32.3

1,918

	Basic earnings	Diluted earnings
	per share	per share
Year ended	Yen	Yen
March 31, 2024	70.12	_
March 31, 2023	66.89	_

Million yen

3,194

2,924

(2) Non-consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of March 31, 2024	21,025	20,730	98.6	725.81
As of March 31, 2023	20,294	20,003	98.6	703.84

(Reference) Equity: As of March 31, 2024: \(\frac{4}{2}\)20,730 million
As of March 31, 2023: \(\frac{4}{2}\)20,003 million

The financial results forecasts and other forward-looking statements contained in this document are based on information currently available and assumptions as of the announcement date of this document concerning uncertain factors that may affect the future performance, and the Company does not promise the achievement of these forecasts. Actual results may differ significantly from these forecasts due to various factors.

^{*} These financial results are outside the scope of audit by certified public accountants or an audit firm.

^{*} Explanation of the proper use of financial results forecasts and other notes (Note on forward-looking statements)

1. Consolidated Financial Statements and Principal Notes (1) Consolidated Balance Sheets

Assets Current assets 16,771,746 18,160,872 Cash and deposits 15,676,256 17,280,395 Electronically recorded monetary claims - operating 1,948,745 3,016,644 Merchandise 2,813,288 2,702,398 Accounts receivable - other 282,745 299,760 Other 1,179,061 623,263 Total current assets 38,671,843 42,083,333 Non-current assets 7,738,403 1,752,613 Land 2,490,857 2,631,685 Construction in progress 1,211,262 1,347,772 Accumulated depreciation 1,211,262 1,347,772 Accumulated depreciation 1,540,721 1,667,786 Total property, plant and equipment 3,899,801 4,254,120 Intangible assets 37,094 30,341 Goodwill 132,090 123,343 Other 202,753 222,416 Total intangible assets 371,938 376,101 Investments and other assets 1,736 688,497 Other 251,799 262,424 Total investments and other assets 939,743 1,016,375 Total non-current assets 5,211,483 5,646,597 Total transite 5,211,483 5,646,597 Total transits 5,211,483 5,214,4		As of March 31, 2023	As of March 31, 2024
Cash and deposits 16,771,746 18,160,872 Notes and accounts receivable - trade 15,676,256 17,280,395 Electronically recorded monetary claims - operating 1,948,745 3,016,644 Merchandise 2,813,288 2,702,398 Accounts receivable - other 282,745 299,760 Other 1,179,061 623,263 Total current assets 38,671,843 42,083,333 Non-current assets Property, plant and equipment Buildings and structures 1,738,403 1,752,613 Land 2,490,857 2,631,685 Construction in progress - 189,835 Other 1,211,262 1,347,772 Accumulated depreciation (1,540,721) (1,667,786) Total property, plant and equipment 3,899,801 4,254,120 Intangible assets 37,094 30,341 Goodwill 132,090 123,343 Other 202,753 222,416 Total intangible assets 371,938 376,101 Investments and other assets 617,236	Assets		
Notes and accounts receivable - trade 15,676,256 17,280,395 Electronically recorded monetary claims - operating 1,948,745 3,016,644 Merchandise 2,813,288 2,702,398 Accounts receivable - other 282,745 299,760 Other 1,179,061 623,263 Total current assets 38,671,843 42,083,333 Non-current assets Property, plant and equipment 1,738,403 1,752,613 Land 2,490,857 2,631,685 Construction in progress - 189,835 Other 1,211,262 1,347,772 Accumulated depreciation (1,540,721) (1,667,786) Total property, plant and equipment 3,899,801 4,254,120 Intangible assets 37,094 30,341 Goodwill 132,090 123,343 Other 202,753 222,416 Total intangible assets 371,938 376,101 Investments and other assets 70,707 67,453 Deferred tax assets 617,236 686,497 Other	Current assets		
Electronically recorded monetary claims - operating 1,948,745 3,016,644 Merchandise 2,813,288 2,702,398 Accounts receivable - other 282,745 299,760 Other 1,179,061 623,263 Total current assets 38,671,843 42,083,333 Non-current assets Property, plant and equipment 1,738,403 1,752,613 Buildings and structures 1,738,403 1,752,613 Land 2,490,857 2,631,685 Construction in progress - 189,835 Other 1,211,262 1,347,772 Accumulated depreciation (1,540,721) (1,667,786) Total property, plant and equipment 3,899,801 4,254,120 Intangible assets 37,094 30,341 Goodwill 132,090 123,343 Other 202,753 222,416 Total intangible assets 371,938 376,101 Investments and other assets 70,707 67,453 Deferred tax assets 617,236 686,497 Other 251,7	Cash and deposits	16,771,746	18,160,872
Merchandise 2,813,288 2,702,398 Accounts receivable - other 282,745 299,760 Other 1,179,061 623,263 Total current assets 38,671,843 42,083,333 Non-current assets *** Property, plant and equipment *** *** Buildings and structures 1,738,403 1,752,613 Land 2,490,857 2,631,685 Construction in progress - 189,835 Other 1,211,262 1,347,772 Accumulated depreciation (1,540,721) (1,667,786) Total property, plant and equipment 3,899,801 4,254,120 Intangible assets 37,094 30,341 Goodwill 132,090 123,343 Other 202,753 222,416 Total intangible assets 371,938 376,101 Investments and other assets 70,707 67,453 Deferred tax assets 617,236 686,497 Other 251,799 262,424 Total investments and other assets <t< td=""><td>Notes and accounts receivable - trade</td><td>15,676,256</td><td>17,280,395</td></t<>	Notes and accounts receivable - trade	15,676,256	17,280,395
Accounts receivable - other 282,745 299,760 Other 1,179,061 623,263 Total current assets 38,671,843 42,083,333 Non-current assets Property, plant and equipment Buildings and structures 1,738,403 1,752,613 Land 2,490,857 2,631,685 Construction in progress - 189,835 Other 1,211,262 1,347,772 Accumulated depreciation (1,540,721) (1,667,786) Total property, plant and equipment 3,899,801 4,254,120 Intangible assets 37,094 30,341 Goodwill 132,090 123,343 Other 202,753 222,416 Total intangible assets 371,938 376,101 Investments and other assets 70,707 67,453 Deferred tax assets 617,236 686,497 Other 251,799 262,424 Total investments and other assets 939,743 1,016,375 Total non-current assets 5,211,483 <td< td=""><td>Electronically recorded monetary claims - operating</td><td>1,948,745</td><td>3,016,644</td></td<>	Electronically recorded monetary claims - operating	1,948,745	3,016,644
Other 1,179,061 623,263 Total current assets 38,671,843 42,083,333 Non-current assets Property, plant and equipment Buildings and structures 1,738,403 1,752,613 Land 2,490,857 2,631,685 Construction in progress - 189,835 Other 1,211,262 1,347,772 Accumulated depreciation (1,540,721) (1,667,786) Total property, plant and equipment 3,899,801 4,254,120 Intangible assets 37,094 30,341 Goodwill 132,090 123,343 Other 202,753 222,416 Total intangible assets 371,938 376,101 Investments and other assets 70,707 67,453 Deferred tax assets 617,236 686,497 Other 251,799 262,424 Total investments and other assets 939,743 1,016,375 Total investments and other assets 5,211,483 5,646,597	Merchandise	2,813,288	2,702,398
Total current assets 38,671,843 42,083,333 Non-current assets Property, plant and equipment Buildings and structures 1,738,403 1,752,613 Land 2,490,857 2,631,685 Construction in progress — 189,835 Other 1,211,262 1,347,772 Accumulated depreciation (1,540,721) (1,667,786) Total property, plant and equipment 3,899,801 4,254,120 Intangible assets 37,094 30,341 Goodwill 132,090 123,343 Other 202,753 222,416 Total intangible assets 371,938 376,101 Investments and other assets 70,707 67,453 Deferred tax assets 617,236 686,497 Other 251,799 262,424 Total investments and other assets 939,743 1,016,375 Total non-current assets 5,211,483 5,646,597	Accounts receivable - other	282,745	299,760
Non-current assets Property, plant and equipment Buildings and structures 1,738,403 1,752,613 Land 2,490,857 2,631,685 Construction in progress — 189,835 Other 1,211,262 1,347,772 Accumulated depreciation (1,540,721) (1,667,786) Total property, plant and equipment 3,899,801 4,254,120 Intangible assets 37,094 30,341 Goodwill 132,090 123,343 Other 202,753 222,416 Total intangible assets 371,938 376,101 Investments and other assets 70,707 67,453 Deferred tax assets 617,236 686,497 Other 251,799 262,424 Total investments and other assets 939,743 1,016,375 Total non-current assets 5,211,483 5,646,597	Other	1,179,061	623,263
Property, plant and equipment Buildings and structures 1,738,403 1,752,613 Land 2,490,857 2,631,685 Construction in progress - 189,835 Other 1,211,262 1,347,772 Accumulated depreciation (1,540,721) (1,667,786) Total property, plant and equipment 3,899,801 4,254,120 Intangible assets 37,094 30,341 Goodwill 132,090 123,343 Other 202,753 222,416 Total intangible assets 371,938 376,101 Investments and other assets 70,707 67,453 Deferred tax assets 617,236 686,497 Other 251,799 262,424 Total investments and other assets 939,743 1,016,375 Total non-current assets 5,211,483 5,646,597	Total current assets	38,671,843	42,083,333
Buildings and structures 1,738,403 1,752,613 Land 2,490,857 2,631,685 Construction in progress — 189,835 Other 1,211,262 1,347,772 Accumulated depreciation (1,540,721) (1,667,786) Total property, plant and equipment 3,899,801 4,254,120 Intangible assets 37,094 30,341 Goodwill 132,090 123,343 Other 202,753 222,416 Total intangible assets 371,938 376,101 Investments and other assets 70,707 67,453 Deferred tax assets 617,236 686,497 Other 251,799 262,424 Total investments and other assets 939,743 1,016,375 Total non-current assets 5,211,483 5,646,597	Non-current assets		
Land 2,490,857 2,631,685 Construction in progress - 189,835 Other 1,211,262 1,347,772 Accumulated depreciation (1,540,721) (1,667,786) Total property, plant and equipment 3,899,801 4,254,120 Intangible assets 37,094 30,341 Goodwill 132,090 123,343 Other 202,753 222,416 Total intangible assets 371,938 376,101 Investments and other assets 70,707 67,453 Deferred tax assets 617,236 686,497 Other 251,799 262,424 Total investments and other assets 939,743 1,016,375 Total non-current assets 5,211,483 5,646,597	Property, plant and equipment		
Construction in progress — 189,835 Other 1,211,262 1,347,772 Accumulated depreciation (1,540,721) (1,667,786) Total property, plant and equipment 3,899,801 4,254,120 Intangible assets 37,094 30,341 Goodwill 132,090 123,343 Other 202,753 222,416 Total intangible assets 371,938 376,101 Investments and other assets 70,707 67,453 Deferred tax assets 617,236 686,497 Other 251,799 262,424 Total investments and other assets 939,743 1,016,375 Total non-current assets 5,211,483 5,646,597	Buildings and structures	1,738,403	1,752,613
Other 1,211,262 1,347,772 Accumulated depreciation (1,540,721) (1,667,786) Total property, plant and equipment 3,899,801 4,254,120 Intangible assets 37,094 30,341 Goodwill 132,090 123,343 Other 202,753 222,416 Total intangible assets 371,938 376,101 Investments and other assets 70,707 67,453 Deferred tax assets 617,236 686,497 Other 251,799 262,424 Total investments and other assets 939,743 1,016,375 Total non-current assets 5,211,483 5,646,597	Land	2,490,857	2,631,685
Accumulated depreciation (1,540,721) (1,667,786) Total property, plant and equipment 3,899,801 4,254,120 Intangible assets 37,094 30,341 Goodwill 132,090 123,343 Other 202,753 222,416 Total intangible assets 371,938 376,101 Investments and other assets 1nvestment securities 67,453 Deferred tax assets 617,236 686,497 Other 251,799 262,424 Total investments and other assets 939,743 1,016,375 Total non-current assets 5,211,483 5,646,597	Construction in progress	_	189,835
Total property, plant and equipment 3,899,801 4,254,120 Intangible assets 37,094 30,341 Goodwill 132,090 123,343 Other 202,753 222,416 Total intangible assets 371,938 376,101 Investments and other assets 570,707 67,453 Deferred tax assets 617,236 686,497 Other 251,799 262,424 Total investments and other assets 939,743 1,016,375 Total non-current assets 5,211,483 5,646,597	Other	1,211,262	1,347,772
Intangible assets Software 37,094 30,341 Goodwill 132,090 123,343 Other 202,753 222,416 Total intangible assets 371,938 376,101 Investments and other assets 70,707 67,453 Deferred tax assets 617,236 686,497 Other 251,799 262,424 Total investments and other assets 939,743 1,016,375 Total non-current assets 5,211,483 5,646,597	Accumulated depreciation	(1,540,721)	(1,667,786)
Software 37,094 30,341 Goodwill 132,090 123,343 Other 202,753 222,416 Total intangible assets 371,938 376,101 Investments and other assets 570,707 67,453 Deferred tax assets 617,236 686,497 Other 251,799 262,424 Total investments and other assets 939,743 1,016,375 Total non-current assets 5,211,483 5,646,597	Total property, plant and equipment	3,899,801	4,254,120
Goodwill 132,090 123,343 Other 202,753 222,416 Total intangible assets 371,938 376,101 Investments and other assets 110,000 67,453 Deferred tax assets 617,236 686,497 Other 251,799 262,424 Total investments and other assets 939,743 1,016,375 Total non-current assets 5,211,483 5,646,597	Intangible assets		
Other 202,753 222,416 Total intangible assets 371,938 376,101 Investments and other assets 8 10,707 67,453 Deferred tax assets 617,236 686,497 686,497 Other 251,799 262,424 Total investments and other assets 939,743 1,016,375 Total non-current assets 5,211,483 5,646,597	Software	37,094	30,341
Total intangible assets 371,938 376,101 Investments and other assets 70,707 67,453 Investment securities 70,707 67,453 Deferred tax assets 617,236 686,497 Other 251,799 262,424 Total investments and other assets 939,743 1,016,375 Total non-current assets 5,211,483 5,646,597	Goodwill	132,090	123,343
Investments and other assets 70,707 67,453 Investment securities 70,707 67,453 Deferred tax assets 617,236 686,497 Other 251,799 262,424 Total investments and other assets 939,743 1,016,375 Total non-current assets 5,211,483 5,646,597	Other	202,753	222,416
Investment securities 70,707 67,453 Deferred tax assets 617,236 686,497 Other 251,799 262,424 Total investments and other assets 939,743 1,016,375 Total non-current assets 5,211,483 5,646,597	Total intangible assets	371,938	376,101
Deferred tax assets 617,236 686,497 Other 251,799 262,424 Total investments and other assets 939,743 1,016,375 Total non-current assets 5,211,483 5,646,597	Investments and other assets		
Other 251,799 262,424 Total investments and other assets 939,743 1,016,375 Total non-current assets 5,211,483 5,646,597	Investment securities	70,707	67,453
Total investments and other assets 939,743 1,016,375 Total non-current assets 5,211,483 5,646,597	Deferred tax assets	617,236	686,497
Total non-current assets 5,211,483 5,646,597	Other	251,799	262,424
<u></u>	Total investments and other assets	939,743	1,016,375
<u></u>	Total non-current assets	5,211,483	5,646,597
10tal assets 43,003,321 41,129,931	Total assets	43,883,327	47,729,931

	As of March 31, 2023	As of March 31, 2024
Liabilities		
Current liabilities		
Notes and accounts payable - trade	16,543,188	18,519,418
Electronically recorded obligations - operating	2,026,169	2,736,194
Accounts payable - other	252,664	324,710
Income taxes payable	447,458	499,074
Contract liabilities	71,030	44,006
Provision for bonuses	369,176	370,844
Other	174,361	574,995
Total current liabilities	19,884,049	23,069,244
Non-current liabilities		
Retirement benefit liability	1,214,650	1,256,359
Other	2,140	18,879
Total non-current liabilities	1,216,790	1,275,239
Total liabilities	21,100,840	24,344,483
Net assets		
Shareholders' equity		
Share capital	550,000	550,000
Capital surplus	2,272,369	2,364,046
Retained earnings	20,740,823	21,155,596
Treasury shares	(836,142)	(777,697)
Total shareholders' equity	22,727,050	23,291,945
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	42,209	44,291
Remeasurements of defined benefit plans	13,226	49,210
Total accumulated other comprehensive income	55,436	93,502
Total net assets	22,782,487	23,385,447
Total liabilities and net assets	43,883,327	47,729,931

(2) Consolidated Statements of Income and Comprehensive Income Consolidated Statement of Income

Cost of sales 62,192,233 67,529,865 Gross profit 8,662,236 9,534,329 Selling, general and administrative expenses 6,192,163 6,907,365 Operating profit 2,470,073 2,626,963 Non-operating income 111 9,88 Interest income 111 9,88 Dividend income 1,211 1,212 Rental income from real estate 1,417 350 Subsidy income - 15,949 Other 6,171 9,649 Total non-operating income 8,912 28,150 Non-operating expenses 64 12 Interest expenses 64 12 Other 6,050 5,975 Total non-operating expenses 6,115 5,987 Ordinary profit 2,472,870 2,649,126 Extraordinary income 28,306 - Gain on sale of non-current assets 515,100 3,204 Gain on investments in silent partnerships - 72,943 Total extraordinary income		For the fiscal year ended March 31, 2023	For the fiscal year ended March 31, 2024
Gross profit 8,662,236 9,534,329 Selling, general and administrative expenses 6,192,163 6,907,365 Operating profit 2,470,073 2,626,968 Non-operating income 111 988 Interest income 111 988 Dividend income 1,211 1,212 Rental income from real estate 1,417 350 Subsidy income 6,171 9,649 Other 6,171 9,649 Total non-operating income 8,912 28,150 Non-operating expenses 6 1 Interest expenses 6 4 1 Other 6,050 5,975 Total non-operating expenses 6,115 5,987 Ordinary profit 2,472,870 2,649,126 Extraordinary income 32,04 Gain on sale of non-current assets 515,100 3,204 Gain on sale of investment securities 28,306 - Gain on investments in silent partnerships - 72,943 Total extraordinary losses <td>Net sales</td> <td>70,854,470</td> <td>77,064,194</td>	Net sales	70,854,470	77,064,194
Selling, general and administrative expenses 6,192,163 6,907,365 Operating profit 2,470,073 2,626,963 Non-operating income 111 988 Interest income 111 988 Dividend income 1,211 1,212 Rental income from real estate 1,417 350 Subsidy income - 15,949 Other 6,171 9,649 Total non-operating income 8,912 28,150 Non-operating expenses 64 12 Other 6,050 5,975 Total non-operating expenses 6,115 5,987 Ordinary profit 2,472,870 2,649,126 Extraordinary income 32,04 3,204 Gain on sale of non-current assets 515,100 3,204 Gain on sale of investment securities 28,306 - Gain on investments in silent partnerships - 72,943 Total extraordinary losses 71,413 - Loss on retirement of non-current assets 71,413 -	Cost of sales	62,192,233	67,529,865
Operating profit 2,470,073 2,626,963 Non-operating income 111 988 Dividend income 1,211 1,212 Rental income from real estate 1,417 350 Subsidy income - 15,949 Other 6,171 9,649 Total non-operating income 8,912 28,150 Non-operating expenses 64 12 Interest expenses 64 12 Other 6,050 5,975 Total non-operating expenses 6,115 5,987 Ordinary profit 2,472,870 2,649,126 Extraordinary income 23,06 - Gain on sale of non-current assets 515,100 3,204 Gain on sale of investment securities 28,306 - Gain on investments in silent partnerships - 72,943 Total extraordinary income 543,406 76,148 Extraordinary losses 71,413 - Loss on retirement of non-current assets 71,413 - Loss on sale of non-current a	Gross profit	8,662,236	9,534,329
Non-operating income Interest income 111 988 Dividend income 1,211 1,212 Rental income from real estate 1,417 350 Subsidy income – 15,949 Other 6,171 9,649 Total non-operating income 8,912 28,150 Non-operating expenses 64 12 Other 6,050 5,975 Total non-operating expenses 6,115 5,987 Ordinary profit 2,472,870 2,649,126 Extraordinary income 28,306 – Gain on sale of non-current assets 515,100 3,204 Gain on sale of investments escurities 28,306 – Gain on investments in silent partnerships – 72,943 Total extraordinary income 543,406 76,148 Extraordinary losses 71,413 – Loss on retirement of non-current assets 71,413 – Loss on retirement of non-current assets 71,413 4,865 Profit before income taxes 2,944,863	Selling, general and administrative expenses	6,192,163	6,907,365
Interest income 111 988 Dividend income 1,211 1,212 Rental income from real estate 1,417 350 Subsidy income - 15,949 Other 6,171 9,649 Total non-operating income 8,912 28,150 Non-operating expenses 6 12 Interest expenses 6 12 Other 6,050 5,975 Total non-operating expenses 6,115 5,987 Ordinary profit 2,472,870 2,649,126 Extraordinary income 515,100 3,204 Gain on sale of non-current assets 515,100 3,204 Gain on investments in silent partnerships - 72,943 Total extraordinary income 543,406 76,148 Extraordinary losses 71,413 - Loss on retirement of non-current assets 71,413 - Loss on sale of non-current assets 71,413 4,865 Profit before income taxes 2,944,863 2,720,409 Income taxes - defe	Operating profit	2,470,073	2,626,963
Dividend income 1,211 1,212 Rental income from real estate 1,417 350 Subsidy income - 15,949 Other 6,171 9,649 Total non-operating income 8,912 28,150 Non-operating expenses 64 12 Other 6,050 5,975 Total non-operating expenses 6,115 5,987 Ordinary profit 2,472,870 2,649,126 Extraordinary income 28,306 - Gain on sale of investment securities 28,306 - Gain on investments in silent partnerships - 72,943 Total extraordinary income 543,406 76,148 Extraordinary income 543,406 76,148 Extraordinary income 543,406 76,148 Extraordinary losses - 4,865 Total extraordinary losses 71,413 - Loss on retirement of non-current assets 71,413 4,865 Total extraordinary losses 71,413 4,865 Profit before in	Non-operating income		
Rental income from real estate 1,417 350 Subsidy income - 15,949 Other 6,171 9,649 Total non-operating income 8,912 28,150 Non-operating expenses - 12 Interest expenses 64 12 Other 6,050 5,975 Total non-operating expenses 6,115 5,987 Ordinary profit 2,472,870 2,649,126 Extraordinary income 32,306 - Gain on sale of non-current assets 515,100 3,204 Gain on investments in silent partnerships - 72,943 Total extraordinary income 543,406 76,148 Extraordinary losses 71,413 - Loss on retirement of non-current assets 71,413 - Loss on sale of non-current assets 71,413 4,865 Total extraordinary losses 71,413 4,865 Profit before income taxes 2,944,863 2,720,409 Income taxes - current 891,545 974,144	Interest income	111	988
Subsidy income — 15,949 Other 6,171 9,649 Total non-operating income 8,912 28,150 Non-operating expenses — — Interest expenses 64 12 Other 6,050 5,975 Total non-operating expenses 6,115 5,987 Ordinary profit 2,472,870 2,649,126 Extraordinary income 515,100 3,204 Gain on sale of non-current assets 515,100 3,204 Gain on investments in silent partnerships — 72,943 Total extraordinary income 543,406 76,148 Extraordinary losses — 4,865 Loss on retirement of non-current assets 71,413 — Loss on retirement of non-current assets 71,413 4,865 Total extraordinary losses 71,413 4,865 Profit before income taxes 2,944,863 2,720,409 Income taxes - current 891,545 974,144 Income taxes - deferred 6,055 (89,494)	Dividend income	1,211	1,212
Other 6,171 9,649 Total non-operating income 8,912 28,150 Non-operating expenses	Rental income from real estate	1,417	350
Total non-operating income 8,912 28,150 Non-operating expenses 4 12 Other 6,050 5,975 Total non-operating expenses 6,115 5,987 Ordinary profit 2,472,870 2,649,126 Extraordinary income 3,204 Gain on sale of non-current assets 515,100 3,204 Gain on sale of investment securities 28,306 - Gain on investments in silent partnerships - 72,943 Total extraordinary income 543,406 76,148 Extraordinary losses - 4,865 Loss on retirement of non-current assets 71,413 - Loss on sale of non-current assets 71,413 4,865 Total extraordinary losses 71,413 4,865 Profit before income taxes 2,944,863 2,720,409 Income taxes - current 891,545 974,144 Income taxes - deferred 6,055 (89,494) Total income taxes 897,601 884,650 Profit 2,047,262 1,835,759 <td>Subsidy income</td> <td>_</td> <td>15,949</td>	Subsidy income	_	15,949
Non-operating expenses 64 12 Other 6,050 5,975 Total non-operating expenses 6,115 5,987 Ordinary profit 2,472,870 2,649,126 Extraordinary income 515,100 3,204 Gain on sale of non-current assets 515,100 3,204 Gain on sale of investment securities 28,306 - Gain on investments in silent partnerships - 72,943 Total extraordinary income 543,406 76,148 Extraordinary losses - 4,865 Loss on retirement of non-current assets 71,413 - Loss on sale of non-current assets 71,413 4,865 Total extraordinary losses 71,413 4,865 Profit before income taxes 2,944,863 2,720,409 Income taxes - current 891,545 974,144 Income taxes - deferred 6,055 (89,494) Total income taxes 897,601 884,650 Profit 2,047,262 1,835,759	Other	6,171	9,649
Interest expenses 64 12 Other 6,050 5,975 Total non-operating expenses 6,115 5,987 Ordinary profit 2,472,870 2,649,126 Extraordinary income 3,204 Gain on sale of non-current assets 515,100 3,204 Gain on sale of investment securities 28,306 - Gain on investments in silent partnerships - 72,943 Total extraordinary income 543,406 76,148 Extraordinary losses 71,413 - Loss on retirement of non-current assets 71,413 - Loss on sale of non-current assets 71,413 4,865 Total extraordinary losses 71,413 4,865 Profit before income taxes 2,944,863 2,720,409 Income taxes - current 891,545 974,144 Income taxes - deferred 6,055 (89,494) Total income taxes 897,601 884,650 Profit 2,047,262 1,835,759	Total non-operating income	8,912	28,150
Other 6,050 5,975 Total non-operating expenses 6,115 5,987 Ordinary profit 2,472,870 2,649,126 Extraordinary income	Non-operating expenses		
Total non-operating expenses 6,115 5,987 Ordinary profit 2,472,870 2,649,126 Extraordinary income Gain on sale of non-current assets 515,100 3,204 Gain on sale of investment securities 28,306 - Gain on investments in silent partnerships - 72,943 Total extraordinary income 543,406 76,148 Extraordinary losses Loss on retirement of non-current assets 71,413 - Loss on sale of non-current assets 71,413 4,865 Total extraordinary losses 71,413 4,865 Profit before income taxes 2,944,863 2,720,409 Income taxes - current 891,545 974,144 Income taxes - deferred 6,055 (89,494) Total income taxes 897,601 884,650 Profit 2,047,262 1,835,759	Interest expenses	64	12
Ordinary profit 2,472,870 2,649,126 Extraordinary income 515,100 3,204 Gain on sale of non-current assets 28,306 — Gain on investments in silent partnerships — 72,943 Total extraordinary income 543,406 76,148 Extraordinary losses — 4,865 Loss on retirement of non-current assets — 4,865 Total extraordinary losses 71,413 — Total extraordinary losses 71,413 4,865 Profit before income taxes 2,944,863 2,720,409 Income taxes - current 891,545 974,144 Income taxes - deferred 6,055 (89,494) Total income taxes 897,601 884,650 Profit 2,047,262 1,835,759	Other	6,050	5,975
Extraordinary income Gain on sale of non-current assets 515,100 3,204 Gain on sale of investment securities 28,306 — Gain on investments in silent partnerships — 72,943 Total extraordinary income 543,406 76,148 Extraordinary losses — 4,865 Loss on retirement of non-current assets — 4,865 Total extraordinary losses 71,413 4,865 Profit before income taxes 2,944,863 2,720,409 Income taxes - current 891,545 974,144 Income taxes - deferred 6,055 (89,494) Total income taxes 897,601 884,650 Profit 2,047,262 1,835,759	Total non-operating expenses	6,115	5,987
Gain on sale of non-current assets 515,100 3,204 Gain on sale of investment securities 28,306 — Gain on investments in silent partnerships — 72,943 Total extraordinary income 543,406 76,148 Extraordinary losses — 4,865 Loss on retirement of non-current assets — 4,865 Total extraordinary losses — 4,865 Profit before income taxes 2,944,863 2,720,409 Income taxes - current 891,545 974,144 Income taxes - deferred 6,055 (89,494) Total income taxes 897,601 884,650 Profit 2,047,262 1,835,759	Ordinary profit	2,472,870	2,649,126
Gain on sale of investment securities 28,306 - Gain on investments in silent partnerships - 72,943 Total extraordinary income 543,406 76,148 Extraordinary losses - - Loss on retirement of non-current assets - 4,865 Total extraordinary losses - 4,865 Profit before income taxes 2,944,863 2,720,409 Income taxes - current 891,545 974,144 Income taxes - deferred 6,055 (89,494) Total income taxes 897,601 884,650 Profit 2,047,262 1,835,759	Extraordinary income		
Gain on investments in silent partnerships - 72,943 Total extraordinary income 543,406 76,148 Extraordinary losses - - Loss on retirement of non-current assets 71,413 - Loss on sale of non-current assets - 4,865 Total extraordinary losses 71,413 4,865 Profit before income taxes 2,944,863 2,720,409 Income taxes - current 891,545 974,144 Income taxes - deferred 6,055 (89,494) Total income taxes 897,601 884,650 Profit 2,047,262 1,835,759	Gain on sale of non-current assets	515,100	3,204
Total extraordinary income 543,406 76,148 Extraordinary losses Loss on retirement of non-current assets 71,413 - 4,865 Loss on sale of non-current assets - 4,865 Total extraordinary losses 71,413 4,865 Profit before income taxes 2,944,863 2,720,409 Income taxes - current 891,545 974,144 Income taxes - deferred 6,055 (89,494) Total income taxes 897,601 884,650 Profit 2,047,262 1,835,759	Gain on sale of investment securities	28,306	_
Extraordinary losses Loss on retirement of non-current assets 71,413 - 4,865 Loss on sale of non-current assets - 4,865 Total extraordinary losses 71,413 4,865 Profit before income taxes 2,944,863 2,720,409 Income taxes - current 891,545 974,144 Income taxes - deferred 6,055 (89,494) Total income taxes 897,601 884,650 Profit 2,047,262 1,835,759	Gain on investments in silent partnerships		72,943
Loss on retirement of non-current assets 71,413 – Loss on sale of non-current assets – 4,865 Total extraordinary losses 71,413 4,865 Profit before income taxes 2,944,863 2,720,409 Income taxes - current 891,545 974,144 Income taxes - deferred 6,055 (89,494) Total income taxes 897,601 884,650 Profit 2,047,262 1,835,759	Total extraordinary income	543,406	76,148
Loss on sale of non-current assets - 4,865 Total extraordinary losses 71,413 4,865 Profit before income taxes 2,944,863 2,720,409 Income taxes - current 891,545 974,144 Income taxes - deferred 6,055 (89,494) Total income taxes 897,601 884,650 Profit 2,047,262 1,835,759	Extraordinary losses		
Total extraordinary losses 71,413 4,865 Profit before income taxes 2,944,863 2,720,409 Income taxes - current 891,545 974,144 Income taxes - deferred 6,055 (89,494) Total income taxes 897,601 884,650 Profit 2,047,262 1,835,759	Loss on retirement of non-current assets	71,413	_
Profit before income taxes 2,944,863 2,720,409 Income taxes - current 891,545 974,144 Income taxes - deferred 6,055 (89,494) Total income taxes 897,601 884,650 Profit 2,047,262 1,835,759	Loss on sale of non-current assets	_	4,865
Income taxes - current 891,545 974,144 Income taxes - deferred 6,055 (89,494) Total income taxes 897,601 884,650 Profit 2,047,262 1,835,759	Total extraordinary losses	71,413	4,865
Income taxes - deferred 6,055 (89,494) Total income taxes 897,601 884,650 Profit 2,047,262 1,835,759	Profit before income taxes	2,944,863	2,720,409
Total income taxes 897,601 884,650 Profit 2,047,262 1,835,759	Income taxes - current	891,545	974,144
Total income taxes 897,601 884,650 Profit 2,047,262 1,835,759	Income taxes - deferred	6,055	(89,494)
	Total income taxes	897,601	
	Profit	2,047,262	1,835,759
	Profit attributable to owners of parent	2,047,262	1,835,759

Consolidated Statement of Comprehensive Income

	For the fiscal year ended March 31, 2023	For the fiscal year ended March 31, 2024
Profit	2,047,262	1,835,759
Other comprehensive income		
Valuation difference on available-for-sale securities	1,671	2,081
Remeasurements of defined benefit plans, net of tax	6,338	35,984
Total other comprehensive income	8,010	38,065
Comprehensive income	2,055,272	1,873,825
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	2,055,272	1,873,825

(3) Consolidated Statements of Changes in Equity Fiscal year ended March 31, 2023 (from April 1, 2022 to March 31, 2023)

	Shareholders' equity					
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	
Balance at beginning of period	550,000	2,272,369	19,688,252	(836,142)	21,674,479	
Changes during period						
Dividends of surplus			(994,690)		(994,690)	
Profit attributable to owners of parent			2,047,262		2,047,262	
Purchase of treasury shares					_	
Disposal of treasury shares					-	
Net changes in items other than shareholders' equity						
Total changes during period		ı	1,052,571	_	1,052,571	
Balance at end of period	550,000	2,272,369	20,740,823	(836,142)	22,727,050	

	Accumulat	ive income		
	Valuation difference on available-for-sale securities	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Total net assets
Balance at beginning of period	40,538	6,887	47,426	21,721,905
Changes during period				
Dividends of surplus				(994,690)
Profit attributable to owners of parent				2,047,262
Purchase of treasury shares				-
Disposal of treasury shares				I
Net changes in items other than shareholders' equity	1,671	6,338	8,010	8,010
Total changes during period	1,671	6,338	8,010	1,060,581
Balance at end of period	42,209	13,226	55,436	22,782,487

Fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

	Shareholders' equity					
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	
Balance at beginning of period	550,000	2,272,369	20,740,823	(836,142)	22,727,050	
Changes during period						
Dividends of surplus			(1,420,986)		(1,420,986)	
Profit attributable to owners of parent			1,835,759		1,835,759	
Purchase of treasury shares				(1)	(1)	
Disposal of treasury shares		91,676		58,445	150,122	
Net changes in items other than shareholders' equity						
Total changes during period	_	91,676	414,772	58,444	564,894	
Balance at end of period	550,000	2,364,046	21,155,596	(777,697)	23,291,945	

	Accumulat	Accumulated other comprehensive income				
	Valuation difference on available-for-sale securities	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Total net assets		
Balance at beginning of period	42,209	13,226	55,436	22,782,487		
Changes during period						
Dividends of surplus				(1,420,986)		
Profit attributable to owners of parent				1,835,759		
Purchase of treasury shares				(1)		
Disposal of treasury shares				150,122		
Net changes in items other than shareholders' equity	2,081	35,984	38,065	38,065		
Total changes during period	2,081	35,984	38,065	602,960		
Balance at end of period	44,291	49,210	93,502	23,385,447		

(4) Consolidated Statement of Cash Flows

Cash flows from operating activities		For the fiscal year ended March 31, 2023	For the fiscal year ended March 31, 2024
Depreciation	Cash flows from operating activities		
Interest and dividend income	Profit before income taxes	2,944,863	2,720,409
Loss (gain) on sale of non-current assets	Depreciation	166,198	195,622
Decrease (increase) in trade receivables	Interest and dividend income	(1,323)	(2,201)
Decrease (increase) in inventories	Loss (gain) on sale of non-current assets	(515,100)	1,661
Increase (decrease) in trade payables	Decrease (increase) in trade receivables	(640,002)	(2,442,003)
Other, net (710,573) 732,222 Subtotal 1,524,175 3,995,077 Interest and dividends received 2,063 2,201 Income taxes paid (1,081,025) (953,738) Other, net (64) (12) Net eash provided by (used in) operating activities 445,148 3,043,527 Cash flows from investing activities (5,000,000) (5,010,203) Proceeds from withdrawal of time deposits 5,180,106 5,010,203 Proceeds from withdrawal of time deposits 5,180,106 5,010,203 Proceeds from withdrawal of time deposits 3,402,592 8,937 Purchase of property, plant and equipment (970,314) (502,577) Proceeds from sale of non-current assets 3,402,592 8,937 Purchase of shares of subsidiaries resulting in change in scope of consolidation (505,076) - Proceeds from purchase of shares of subsidiaries resulting in change in scope of consolidation - 150,344 Other, net (190,709) 123,823 Net cash provided by (used in) investing activities 1,916,598 (219,471) Cash flow	Decrease (increase) in inventories	(641,544)	230,816
Subtotal 1,524,175 3,995,077 Interest and dividends received 2,063 2,201 Income taxes paid (1,081,025) (953,738) Other, net (64) (12) Net cash provided by (used in) operating activities 445,148 3,043,527 Cash flows from investing activities (5,000,000) (5,010,203) Payments into time deposits (5,000,000) (5,010,203) Proceeds from withdrawal of time deposits 5,180,106 5,010,203 Purchase of property, plant and equipment (970,314) (502,577) Proceeds from sale of non-current assets 3,402,592 8,937 Purchase of shares of subsidiaries resulting in change in scope of consolidation (505,076) - Proceeds from purchase of shares of subsidiaries resulting in change in scope of consolidation - 150,344 Other, net (190,709) 123,823 Net cash provided by (used in) investing activities 1,916,598 (219,471) Cash flows from financing activities (994,690) (1,420,986) Other, net (168,180) (24,147) Net cash provided	Increase (decrease) in trade payables	921,656	2,558,549
Interest and dividends received 2,063 2,201 Income taxes paid (1,081,025) (953,738) Other, net (64) (12) Net cash provided by (used in) operating activities 445,148 3,043,527 Cash flows from investing activities Payments into time deposits (5,000,000) (5,010,203) Proceeds from withdrawal of time deposits 5,180,106 5,010,203 Purchase of property, plant and equipment (970,314) (502,577) Proceeds from sale of non-current assets 3,402,592 8,937 Purchase of shares of subsidiaries resulting in change in scope of consolidation (505,076) - Proceeds from purchase of shares of subsidiaries 150,344 Other, net (190,709) 123,823 Net cash provided by (used in) investing activities 1,916,598 (219,471) Cash flows from financing activities (1,68,180) (24,147) Net cash provided by (used in) financing activities (1,162,870) (1,445,134) Effect of exchange rate change on cash and cash equivalents - - Net increase (decrease) in cash and cash equivalents 1,198,876 1,378,921 Cash and cash equivalents at beginning of period 10,572,870 11,771,746	Other, net	(710,573)	732,222
Income taxes paid	Subtotal	1,524,175	3,995,077
Other, net (64) (12) Net cash provided by (used in) operating activities 445,148 3,043,527 Cash flows from investing activities (5,000,000) (5,010,203) Payments into time deposits (5,000,000) (5,010,203) Proceeds from withdrawal of time deposits 5,180,106 5,010,203 Purchase of property, plant and equipment (970,314) (502,577) Proceeds from sale of non-current assets 3,402,592 8,937 Purchase of shares of subsidiaries resulting in change in scope of consolidation (505,076) - Proceeds from purchase of shares of subsidiaries resulting in change in scope of consolidation - 150,344 Other, net (190,709) 123,823 Net cash provided by (used in) investing activities 1,916,598 (219,471) Cash flows from financing activities (994,690) (1,420,986) Other, net (168,180) (24,147) Net cash provided by (used in) financing activities (1,162,870) (1,445,134) Effect of exchange rate change on cash and cash equivalents - - Net increase (decrease) in cash and cash equivalents	Interest and dividends received	2,063	2,201
Net cash provided by (used in) operating activities 445,148 3,043,527 Cash flows from investing activities (5,000,000) (5,010,203) Payments into time deposits (5,000,000) (5,010,203) Proceeds from withdrawal of time deposits 5,180,106 5,010,203 Purchase of property, plant and equipment (970,314) (502,577) Proceeds from sale of non-current assets 3,402,592 8,937 Purchase of shares of subsidiaries resulting in change in scope of consolidation (505,076) - Proceeds from purchase of shares of subsidiaries resulting in change in scope of consolidation - 150,344 Other, net (190,709) 123,823 Net cash provided by (used in) investing activities 1,916,598 (219,471) Cash flows from financing activities (994,690) (1,420,986) Other, net (168,180) (24,147) Net cash provided by (used in) financing activities (1,162,870) (1,445,134) Effect of exchange rate change on cash and cash equivalents - - Net increase (decrease) in cash and cash equivalents 1,198,876 1,378,921 Cash and	Income taxes paid	(1,081,025)	(953,738)
Cash flows from investing activities (5,000,000) (5,010,203) Payments into time deposits (5,000,000) (5,010,203) Proceeds from withdrawal of time deposits 5,180,106 5,010,203 Purchase of property, plant and equipment (970,314) (502,577) Proceeds from sale of non-current assets 3,402,592 8,937 Purchase of shares of subsidiaries resulting in change in scope of consolidation (505,076) - Proceeds from purchase of shares of subsidiaries resulting in change in scope of consolidation - 150,344 Other, net (190,709) 123,823 Net cash provided by (used in) investing activities 1,916,598 (219,471) Cash flows from financing activities (994,690) (1,420,986) Other, net (168,180) (24,147) Net cash provided by (used in) financing activities (1,162,870) (1,445,134) Effect of exchange rate change on cash and cash equivalents - - Net increase (decrease) in cash and cash equivalents 1,198,876 1,378,921 Cash and cash equivalents at beginning of period 10,572,870 11,771,746	Other, net	(64)	(12)
Payments into time deposits (5,000,000) (5,010,203) Proceeds from withdrawal of time deposits 5,180,106 5,010,203 Purchase of property, plant and equipment (970,314) (502,577) Proceeds from sale of non-current assets 3,402,592 8,937 Purchase of shares of subsidiaries resulting in change in scope of consolidation (505,076) — Proceeds from purchase of shares of subsidiaries resulting in change in scope of consolidation — 150,344 Other, net (190,709) 123,823 Net cash provided by (used in) investing activities 1,916,598 (219,471) Cash flows from financing activities (994,690) (1,420,986) Other, net (168,180) (24,147) Net cash provided by (used in) financing activities (1,162,870) (1,445,134) Effect of exchange rate change on cash and cash equivalents — — Net increase (decrease) in cash and cash equivalents 1,198,876 1,378,921 Cash and cash equivalents at beginning of period 10,572,870 11,771,746	Net cash provided by (used in) operating activities	445,148	3,043,527
Proceeds from withdrawal of time deposits 5,180,106 5,010,203 Purchase of property, plant and equipment (970,314) (502,577) Proceeds from sale of non-current assets 3,402,592 8,937 Purchase of shares of subsidiaries resulting in change in scope of consolidation (505,076) — Proceeds from purchase of shares of subsidiaries resulting in change in scope of consolidation — 150,344 Other, net (190,709) 123,823 Net cash provided by (used in) investing activities 1,916,598 (219,471) Cash flows from financing activities (994,690) (1,420,986) Other, net (168,180) (24,147) Net cash provided by (used in) financing activities (1,162,870) (1,445,134) Effect of exchange rate change on cash and cash equivalents — — Net increase (decrease) in cash and cash equivalents 1,198,876 1,378,921 Cash and cash equivalents at beginning of period 10,572,870 11,771,746	Cash flows from investing activities		
Purchase of property, plant and equipment (970,314) (502,577) Proceeds from sale of non-current assets 3,402,592 8,937 Purchase of shares of subsidiaries resulting in change in scope of consolidation (505,076) — Proceeds from purchase of shares of subsidiaries resulting in change in scope of consolidation — 150,344 Other, net (190,709) 123,823 Net cash provided by (used in) investing activities 1,916,598 (219,471) Cash flows from financing activities (994,690) (1,420,986) Other, net (168,180) (24,147) Net cash provided by (used in) financing activities (1,162,870) (1,445,134) Effect of exchange rate change on cash and cash equivalents — — Net increase (decrease) in cash and cash equivalents 1,198,876 1,378,921 Cash and cash equivalents at beginning of period 10,572,870 11,771,746	Payments into time deposits	(5,000,000)	(5,010,203)
Proceeds from sale of non-current assets 3,402,592 8,937 Purchase of shares of subsidiaries resulting in change in scope of consolidation (505,076) — Proceeds from purchase of shares of subsidiaries resulting in change in scope of consolidation — 150,344 Other, net (190,709) 123,823 Net cash provided by (used in) investing activities 1,916,598 (219,471) Cash flows from financing activities (994,690) (1,420,986) Other, net (168,180) (24,147) Net cash provided by (used in) financing activities (1,162,870) (1,445,134) Effect of exchange rate change on cash and cash equivalents — — Net increase (decrease) in cash and cash equivalents 1,198,876 1,378,921 Cash and cash equivalents at beginning of period 10,572,870 11,771,746	Proceeds from withdrawal of time deposits	5,180,106	5,010,203
Purchase of shares of subsidiaries resulting in change in scope of consolidation Proceeds from purchase of shares of subsidiaries resulting in change in scope of consolidation Other, net Other, net Cash provided by (used in) investing activities Dividends paid Other, net Other, net Other, net Cash provided by (used in) investing activities Dividends paid Other, net Other, net (168,180) (24,147) Net cash provided by (used in) financing activities (1,162,870) Effect of exchange rate change on cash and cash equivalents Net increase (decrease) in cash and cash equivalents Cash and cash equivalents at beginning of period (505,076) - 150,344 - (199,709) 123,823 (219,471) (1,420,986) (1,420,986) (1,420,986) (1,420,986) (1,445,134) Effect of exchange rate change on cash and cash equivalents 1,198,876 1,378,921 Cash and cash equivalents at beginning of period	Purchase of property, plant and equipment	(970,314)	(502,577)
Scope of consolidation	Proceeds from sale of non-current assets	3,402,592	8,937
resulting in change in scope of consolidation Other, net (190,709) 123,823 Net cash provided by (used in) investing activities 1,916,598 (219,471) Cash flows from financing activities Dividends paid (994,690) (1,420,986) Other, net (168,180) (24,147) Net cash provided by (used in) financing activities (1,162,870) (1,445,134) Effect of exchange rate change on cash and cash equivalents Net increase (decrease) in cash and cash equivalents 1,198,876 1,378,921 Cash and cash equivalents at beginning of period 10,572,870 11,771,746	scope of consolidation	(505,076)	_
Net cash provided by (used in) investing activities 1,916,598 (219,471) Cash flows from financing activities (994,690) (1,420,986) Other, net (168,180) (24,147) Net cash provided by (used in) financing activities (1,162,870) (1,445,134) Effect of exchange rate change on cash and cash equivalents — — Net increase (decrease) in cash and cash equivalents 1,198,876 1,378,921 Cash and cash equivalents at beginning of period 10,572,870 11,771,746	resulting in change in scope of consolidation	-	150,344
Cash flows from financing activities Dividends paid (994,690) (1,420,986) Other, net (168,180) (24,147) Net cash provided by (used in) financing activities (1,162,870) (1,445,134) Effect of exchange rate change on cash and cash equivalents — — Net increase (decrease) in cash and cash equivalents 1,198,876 1,378,921 Cash and cash equivalents at beginning of period 10,572,870 11,771,746		(190,709)	123,823
Dividends paid (994,690) (1,420,986) Other, net (168,180) (24,147) Net cash provided by (used in) financing activities (1,162,870) (1,445,134) Effect of exchange rate change on cash and cash equivalents - - Net increase (decrease) in cash and cash equivalents 1,198,876 1,378,921 Cash and cash equivalents at beginning of period 10,572,870 11,771,746	Net cash provided by (used in) investing activities	1,916,598	(219,471)
Other, net (168,180) (24,147) Net cash provided by (used in) financing activities (1,162,870) (1,445,134) Effect of exchange rate change on cash and cash equivalents Net increase (decrease) in cash and cash equivalents 1,198,876 1,378,921 Cash and cash equivalents at beginning of period 10,572,870 11,771,746	Cash flows from financing activities		
Net cash provided by (used in) financing activities (1,162,870) (1,445,134) Effect of exchange rate change on cash and cash equivalents Net increase (decrease) in cash and cash equivalents 1,198,876 1,378,921 Cash and cash equivalents at beginning of period 10,572,870 11,771,746	Dividends paid	(994,690)	(1,420,986)
Effect of exchange rate change on cash and cash equivalents Net increase (decrease) in cash and cash equivalents 1,198,876 1,378,921 Cash and cash equivalents at beginning of period 10,572,870 11,771,746	Other, net	(168,180)	(24,147)
Net increase (decrease) in cash and cash equivalents1,198,8761,378,921Cash and cash equivalents at beginning of period10,572,87011,771,746	Net cash provided by (used in) financing activities	(1,162,870)	(1,445,134)
Cash and cash equivalents at beginning of period 10,572,870 11,771,746	Effect of exchange rate change on cash and cash equivalents	_	_
Cash and cash equivalents at beginning of period 10,572,870 11,771,746	Net increase (decrease) in cash and cash equivalents	1,198,876	1,378,921
	Cash and cash equivalents at beginning of period		11,771,746
	Cash and cash equivalents at end of period	11,771,746	13,150,668

2. Non-consolidated Financial Statements and Principal Notes (1) Non-consolidated Balance Sheets

	As of March 31, 2023	As of March 31, 2024
Assets		
Current assets		
Cash and deposits	7,609,774	8,297,455
Prepaid expenses	11,759	61,441
Short-term loans receivable from subsidiaries and associates	1,200,000	1,200,000
Income taxes refund receivable	372,015	393,152
Other	489,217	15,210
Total current assets	9,682,766	9,967,259
Non-current assets		
Property, plant and equipment		
Buildings	32,200	32,200
Tools, furniture and fixtures	65,900	72,024
Accumulated depreciation	(61,795)	(71,030)
Total property, plant and equipment	36,305	33,195
Intangible assets		
Software	30,925	22,306
Other	201,596	221,203
Total intangible assets	232,521	243,510
Investments and other assets		
Shares of subsidiaries and associates	10,205,422	10,636,646
Long-term prepaid expenses	248	145
Leasehold and guarantee deposits	65,182	65,178
Deferred tax assets	72,328	79,089
Total investments and other assets	10,343,181	10,781,060
Total non-current assets	10,612,008	11,057,765
Total assets	20,294,775	21,025,025

	As of March 31, 2023	As of March 31, 2024
Liabilities		
Current liabilities		
Accounts payable - other	94,482	92,454
Accrued expenses	9,030	8,912
Income taxes payable	22,108	27,166
Accrued consumption taxes	14,206	5,471
Provision for bonuses	42,081	40,877
Other	10,823	14,178
Total current liabilities	192,731	189,060
Non-current liabilities		
Provision for retirement benefits	99,034	105,256
Total non-current liabilities	99,034	105,256
Total liabilities	291,766	294,317
Net assets		
Shareholders' equity		
Share capital	550,000	550,000
Capital surplus		
Legal capital surplus	150,000	150,000
Other capital surplus	9,505,422	9,597,098
Total capital surplus	9,655,422	9,747,098
Retained earnings		
Other retained earnings		
Retained earnings brought forward	10,633,729	11,211,307
Total retained earnings	10,633,729	11,211,307
Treasury shares	(836,142)	(777,697)
Total shareholders' equity	20,003,009	20,730,708
Total net assets	20,003,009	20,730,708
Total liabilities and net assets	20,294,775	21,025,025

(2) Non-consolidated Statement of Income

		(Thousand yen)
	For the fiscal year ended March 31, 2023	For the fiscal year ended March 31, 2024
Operating revenue		
Management fee income	1,039,849	1,130,209
Dividends from subsidiaries and associates	1,884,983	2,064,615
Total operating revenue	2,924,833	3,194,824
Operating expenses		
General and administrative expenses	1,010,289	1,165,302
Total operating expenses	1,010,289	1,165,302
Operating profit	1,914,543	2,029,522
Non-operating income		
Interest income	3,931	4,680
Other	1,893	674
Total non-operating income	5,824	5,354
Non-operating expenses		
Other	1,436	2,290
Total non-operating expenses	1,436	2,290
Ordinary profit	1,918,931	2,032,586
Profit before income taxes	1,918,931	2,032,586
Income taxes - current	20,218	40,783
Income taxes - deferred	(2,370)	(6,761)
Total income taxes	17,848	34,022
Profit	1,901,083	1,998,564

(3) Non-consolidated Statements of Changes in Equity Fiscal year ended March 31, 2023 (from April 1, 2022 to March 31, 2023)

	Shareholders' equity						
		Capital surplus					
	Share capital	Legal capital surplus	Other capital surplus	Total capital surplus			
Balance at beginning of period	550,000	150,000	9,505,422	9,655,422			
Changes during period							
Dividends of surplus							
Profit							
Purchase of treasury shares							
Disposal of treasury shares							
Total changes during period	_		_	_			
Balance at end of period	550,000	150,000	9,505,422	9,655,422			

	Shareholders' equity					
	Retained	Retained earnings				
	Other retained		Тиология	Total	Total net assets	
	earnings	Total retained Treasury shares	shareholders'	Total net assets		
	Retained earnings	earnings	nings	equity		
	brought forward					
Balance at beginning of period	9,727,337	9,727,337	(836,142)	19,096,617	19,096,617	
Changes during period						
Dividends of surplus	(994,690)	(994,690)		(994,690)	(994,690)	
Profit	1,901,083	1,901,083		1,901,083	1,901,083	
Purchase of treasury shares				=	=	
Disposal of treasury shares					_	
Total changes during period	906,392	906,392	-	906,392	906,392	
Balance at end of period	10,633,729	10,633,729	(836,142)	20,003,009	20,003,009	

Fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

	Shareholders' equity						
	Capital surplus						
	Share capital	Legal capital surplus	Other capital surplus	Total capital surplus			
Balance at beginning of period	550,000	150,000	9,505,422	9,655,422			
Changes during period							
Dividends of surplus							
Profit							
Purchase of treasury shares							
Disposal of treasury shares			91,676	91,676			
Total changes during period	-		91,676	91,676			
Balance at end of period	550,000	150,000	9,597,098	9,747,098			

	Shareholders' equity				
	Retained earnings				
	Other retained	Total retained	Fotal retained earnings Treasury shares	Total shareholders' equity	Total net assets
	earnings				
	Retained earnings	earnings			
	brought forward				
Balance at beginning of period	10,633,729	10,633,729	(836,142)	20,003,009	20,003,009
Changes during period					
Dividends of surplus	(1,420,986)	(1,420,986)		(1,420,986)	(1,420,986)
Profit	1,998,564	1,998,564		1,998,564	1,998,564
Purchase of treasury shares			(1)	(1)	(1)
Disposal of treasury shares			58,445	150,122	150,122
Total changes during period	577,577	577,577	58,444	727,698	727,698
Balance at end of period	11,211,307	11,211,307	(777,697)	20,730,708	20,730,708